



**Faculty of Information and Communication Technology**

**AN IMPROVED FAIR NURSE SCHEDULING OPTIMISATION USING  
PARTICLE SWARM INTELLIGENT TECHNIQUE**

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**NURSE SCHEDULING OPTIMISE FROM ADAPTING PARTICLE  
SWARM INTELLIGENT TECHNIQUE**

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In fulfilment of the requirements for the degree of Master of Science  
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## **DECLARATION**

I declare that this thesis entitle “Nurse Scheduling Optimise from Adapting Particle Swarm Intelligent Technique” is the result of my own research except as cited in the references. The thesis has not been accepted for any degree and is not concurrently submitted in candidature of any other degree.

Signature :

Name : Mohamad Raziff Bin Ramli

Date :

## **APPROVAL**

I hereby declare that I have read this thesis and in my opinion, this thesis is sufficient in terms of scope and quality for the award of Master of Science in Information and Communication Technology.

Signature :

Name : Associate Professor Dr Burairah Bin Hussin

Date :

## DEDICATION

Ya Allah, hanya kerana keizinan dan kehendak-Mu sahaja  
terhasilnya semua ini.

Khas buat ayahbonda;

**Ramli bin Long dan Rokiah binti Shafie,**

Penasihat-penasihat;

**PM Dr. Burairah bin Hussin dan Nuzulha Khilwani binti Ibrahim,**

yang banyak memberi tunjuk ajar dan

sentiasa sabar melayan kerenah seorang pelajar

Seterusnya adik-beradik, saudara-mara,

sahabat-sahabat dan sifu-sifu - dulu, kini dan selamanya.

Sesungguhnya, kejayaan ini adalah milik kita bersama.

Semoga kejayaan ini memberikan kebaikan  
dan menjadi pemangkin untuk kita agar terus berjaya  
dan cemerlang di dunia, lebih-lebih lagi di akhirat.

“Ya Allah, kami memohon kecintaan kepada-Mu dan  
kecintaan kepada mereka yang mencintai-Mu.

Rajinkan kami mengerjakan amalan-amalan yang  
membawa kepada kecintaan kepada-Mu.

Dan jadikanlah kecintaan kepada-Mu itu lebih kami cintai  
daripada diri kami sendiri dan daripada air yang sejuk.

Ya Tuhan kami, kekalkan kami dalam kecintaan-Mu  
dan kumpulkan kami bersama para kekasih-Mu  
di syurga-Mu kelak.

Sesungguhnya kecintaan-Mu itu jauh lebih besar daripada  
kejayaan sekecil ini. Amin Ya Rabb.”

## **ABSTRACT**

Nurse schedule is a list showing the arrangement such as dates and times of each employee must work at a particular period of time. Nurse scheduling is one of the important and complex tasks which influence the hospital productivity. Common issues in nurse scheduling problem are the unfair of the working shifts between nurses and the shortages of nursing staffs combined with the uncertain nature of patient workloads. Assigning each available nurse to the right place at the right time is therefore a major concern among many modern hospitals. A well-designed schedule algorithm shall be able to generate an efficient task that can precede the restriction and variability. Nevertheless, the fairness of the task been assigned to the nurses should also considered nurses perspectives. Therefore, this research aims to propose practical and effective nurse scheduling approach that takes into consideration both preferences by hospital and nurse. The suggested approach provides better solution not only with respect to efficiency but also the quality of the nurse scheduling to the hospital and the nurse themselves. Particle Swarm Optimisation (PSO) has many successful applications in continuous optimisation problems, thus, the capability of PSO is used to provide a high performance predictive nurse schedule. The nurse schedule produced by PSO then will investigate and compared with real schedule while the data successfully tested on benchmark and verified base on fairness measures. The experimental results have positively shown that the nurse schedule generated by PSO much better and effective in providing reasonably high quality solutions with respect to the desired hospital.

## ABSTRAK

*Penjadualan jururawat adalah satu senarai yang menunjukkan susunan seperti tarikh dan masa setiap jururawat perlu bekerja dalam tempoh tertentu. Penjadualan jururawat adalah salah satu tugas penting dan kompleks yang perlu dibimbangkan dimana mempengaruhi productiviti sesebuah hospital. Isu-isu biasa dalam sistem kesihatan di seluruh dunia khususnya dalam penjadualan jururawat adalah ketidakadilan di dalam perubahan kerja antara jururawat dan kekurangan kakitangan kejururawatan ditambahkan lagi dengan bebanan penjagaan pesakit yang tidak menentu. Menetapkan setiap jururawat berada di tempat yang betul pada masa yang tepat memberi kebimbangan utama di kalangan banyak hospital. Satu algoritma jadual yang direka dengan baik akan dapat menghasilkan satu tugas kerja yang cekap disamping mampu mendahului sekatan dan kebolehubahan. Walaubagaimanapun, keadilan tugas yang diberikan kepada jururawat juga perlu dipertimbangkan mengikut perspektif jururawat. Kajian ini bertujuan untuk merialisasikan penjadualan jururawat menggunakan pendekatan yang praktikal dan berkesan disamping mengambil kira kedua-dua keutamaan hospital dan kepuasan jururawat. Pendekatan yang dicadangkan menyediakan penyelesaian yang lebih baik bukan sahaja berkenaan dengan kecekapan tetapi juga kualiti penjadualan jururawat mengikut kehendak hospital dan jururawat itu sendiri. Particle Swarm Optimisation (PSO) mempunyai banyak aplikasi yang berjaya dalam menyelesaikan masalah pengoptimuman secara berterusan, dengan itu, keupayaan PSO digunakan untuk mengeluarkan jadual jururawat berkualiti tinggi ini. Jadual jururawat yang dihasilkan oleh PSO akan dianalisa dan dibanding dengan jadual sebenar selain data diuji pada penanda aras dan diukur berdasarkan keadilan jadual dihasilkan. Keputusan eksperimen telah menunjukkan secara positif bahawa jadual jururawat yang dihasilkan oleh PSO jauh lebih baik dan berkesan dalam menyediakan penyelesaian yang berkualiti tinggi seperti dikehendaki oleh pihak hospital.*

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## TABLE OF CONTENTS

	PAGE
<b>DECLARATION</b>	
<b>DEDICATION</b>	
<b>ABSTRACT</b>	i
<b>ABSTRAK</b>	ii
<b>ACKNOWLEDGEMENT</b>	iii
<b>TABLE OF CONTENTS</b>	iv
<b>LIST OF TABLE</b>	vii
<b>LIST OF FIGURES</b>	ix
<b>LIST OF APPENDICES</b>	xi
<b>LIST OF ABBREVIATIONS</b>	xii
<b>LIST OF RELATED PUBLICATIONS</b>	xiii
<b>CHAPTER</b>	<b>1</b>
<b>1. INTRODUCTION</b>	<b>1</b>
1.1 Problem Background	1
1.2 Problem Statement	2
1.3 Objectives	3
1.4 Research Scopes	3
1.5 Significance of the study	4
1.6 Structure of the Thesis	5
<b>2. LITERATURE REVIEW</b>	<b>7</b>
2.1 Introduction	7
2.2 Personalised Healthcare	8
2.3 Scheduling Problems	10
2.4 Nurse Scheduling Problem (NSP)	15
2.5 Nurse Scheduling Performance Measures	19
2.6 Approaches To Solve the Nurse Scheduling Problem	23
2.6.1 Mathematical Programming	23
2.6.1.1 Integer Linear Programming (ILP)	24
2.6.2 Goal Programming/Multi-Criteria Approaches	25
2.6.3 Heuristics	25
2.6.4 Meta-heuristic scheduling	26
2.6.4.1 Tabu Search (TS)	26
2.6.4.2 Harmony Search	27
2.6.4.3 Genetic Algorithms	27
2.6.4.4 Bee Colony and Ant Colony	29
2.6.4.5 Particle Swarm Optimisation	29
2.7 Quality of Nurse Schedule Based on Balance/Fair	33
2.8 Summary	38

<b>3.</b>	<b>RESEARCH METHODOLOGY</b>	<b>39</b>
3.1	Introduction	39
3.2	Framework for the Operational Research Process	40
3.3	Define the Nurse Schedule Problem Situation	41
3.3.1	Dataset and Case Study	42
3.3.2	Model Description	43
3.3.3	Preliminary Data Analysis	43
3.3.4	Problem Descriptions	46
3.3.5	Model Hard and Soft Constraints	47
3.3.5.1	Hard Constraints	47
3.3.5.2	Soft Constraints	47
3.4	Conceptual Model	48
3.4.1	Proposed Problem Formulation	50
3.4.2	Define Fitness Value	51
3.4.2.1	Fitness Algorithm	52
3.5	Scientific Model	56
3.5.1	Particle Swarm Optimisation Approach	56
3.5.2	Functioning of PSO	59
3.5.2.1	Global Best	60
3.5.2.2	PSO Algorithm	61
3.5.2.3	Local Best	62
3.5.2.4	Parameter Tuning	64
3.5.3	Decision Variables	67
3.6	Solution	67
3.6.1	Experiments and Analysis	68
3.6.2	Fairness Performance	69
3.6.3	Measure Performance	69
3.6.4	Swap Process	70
3.7	Summary	72
<b>4.</b>	<b>IMPLEMENTATION OF PSO ON NURSE SCHEDULING</b>	<b>73</b>
4.1	Introduction	73
4.2	Initialise Nurse Schedule Scenarios	74
4.3	Heuristics	76
4.4	The Proposed Steps in Optimising the Nurse Schedule	76
4.5	Conclusion	81
<b>5.</b>	<b>NUMERICAL RESULT</b>	<b>82</b>
5.1	Introduction	82
5.2	Numerical Result	83
5.3	Effect on PSO Performance When Variables Are Changed	91
5.4	Satisfaction Grade Using Chi-Square	101
5.5	Relationship between the Previous and the Next Cycle of the Nurse Schedule	103
5.6	Satisfaction by Comparing With Existing Nurse Schedule	105
5.7	Conclusion	110
<b>6.</b>	<b>SUMMARY AND CONCLUSION</b>	<b>111</b>
6.1	Concluding Remarks	111
6.2	Research Contributions	112

6.3	Future Work	116
6.4	Conclusion	116
<b>REFERENCES</b>		<b>117</b>
<b>APPENDICES</b>		<b>125</b>

## LIST OF TABLE

<b>TABLE</b>	<b>TITLE</b>	<b>PAGE</b>
2.1	The research gap for nurse scheduling problem approach from 1999 until 2013	35
3.1	Interview session with Matrons at Hospital Besar Melaka	42
3.2	Type of nurse skill level in one of the hospital's departments	44
3.3	Type of working shifts, start and end time	44
3.4	Nurse scheduling in one department in a Malaysian public hospital	45
3.5	Estimated Shift workload value	50
3.6	Given weightage value for each shift for one nurse and one cycle	51
3.7	How fitness value has been calculated	53
3.8	How fitness value has been calculated	54
3.9	Designing the experiments	68
5.1	Preferred and optimised fitness value	84
5.2	Data collected for the first test	85
5.3	Best schedule optimises after 100 iterations	90
5.4	Value of nurse schedules in achieving all soft constraints for test 1	91
5.5	Value of variable nurse schedule tested	92
5.6	Nurse Schedule produced by PSO in test 2	92
5.7	Value of nurse schedule in achieving all soft constraints for test 2	93
5.8	Nurse Schedule produced by PSO in test 3	94
5.9	Value of nurse schedules in achieving all soft constraints for test 3	95
5.10	Nurse Schedule produce by PSO in test 4	97
5.11	Value of nurse schedules in achieving all soft constraints for test 4	98

5.12	Nurse Schedule produced by PSO in test 5	99
5.13	Value of nurse schedule in achieving all soft constraints for test 5	100
5.14	Calculating Chi-square	101
5.15	Result optimised by PSO for all testing	102
5.16	Shift from the last day and total weightage for each nurse from the previous schedule	104
5.17	Result from next schedule after swap process	104
5.18	Nurse scheduling performed manually	106
5.19	Nurse scheduling performed manually	106
5.20	Nurse scheduling optimised by PSO	107
5.21	Nurse scheduling optimised by PSO	107
5.22	The mean value obtained from both techniques	108
5.23	Result From Statistical T-Test for Two Samples Means	108

## LIST OF FIGURES

FIGURE	TITLE	PAGE
1.1	Structure of the thesis	6
2.1	The content structure of Chapter 2	7
2.2	Related works based on classification of healthcare components	9
2.3	Related works based on classification of staff schedule components	14
2.4	Factors in Nurse Scheduling	18
2.5	Nurse Schedule Performance Measures	22
2.6	Related Works Based On Classification of the Approaches	32
2.7	Factors of fair and unfair nurse schedules	34
3.1	The Operations Research Framework Source: Sagastri and Mitroff (1973)	40
3.2	Scenario Leading To the Problem	41
3.3	Flow of Optimal Design Procedure	49
3.4	Motion of particle	59
3.5	Particle information-sharing scenario	64
3.6	The flow of the particle swarm optimisation approach	66
4.1	Particles as scheduled in search space	74
5.1	Particle motion towards optimal solution for 10 iterations	88
5.2	Particle motion towards optimal solution for 100 iterations	88
5.3	Performance selecting best minimum fitness value	89
5.4	Percentage of nurse schedules achieving all soft constraints for test 1	91
5.5	Percentage of nurse schedule achieving all soft constraints for test 2	93
5.6	Percentage of nurse schedules achieving all soft constraints for test 3	95

5.7	Percentage of nurse schedules achieving all soft constraints for test 4	98
6.1	Contributions of this thesis	114
6.2	Experimental Design of the Thesis	115

## LIST OF APPENDICES

APPENDIX	TITLE	PAGE
A	Questionnaire Interview Session for Matron	126
B	Example of Nurse Schedule Generate Manually by Melaka Public Hospital	127
C	PHP Source Code to Simulate PSO in Finding Best Nurse Schedule	128
D	Result for Test 2	134
E	Result for Test 3	139
F	Result for Test 4	142
G	Result for Test 5	147
H	Journal Publication: Utilizing Particle Swarm Optimisation Techniques in Solving Unfair Nurse Scheduling Problem.	152



## LIST OF ABBREVIATIONS

PSO	-	Particle Swarm Optimisation
NSP	-	Nurse Scheduling Problem
GA	-	Genetic Algorithm
ILP	-	Integer Linear Programming
TS	-	Tabu Search
ACO	-	Ant Colony Optimisation
ANSP	-	Anaesthesiology Nurse Scheduling
OR	-	Operation Research
O	-	Day Off
M	-	Shift Morning
E	-	Shift Evening
N	-	Shift Night

## LIST OF RELATED PUBLICATIONS

<b>No.</b>	<b>Publications</b>	<b>Related Chapter</b>
<b>Journal (1)</b>		
1.	Ramli, M. R., Hussin, B., and Ibrahim, N. K. (2013). Utilizing particle swarm optimisation techniques in solving unfair nurse scheduling problem. <i>International Review on Computers and Software</i> , 8(9), 2205-2212.	3 and 4

# CHAPTER 1

## INTRODUCTION

### 1.1 Problem Background

In many organisations, obtaining efficient schedules in their daily operations is necessary for management. Due to its importance, the planning and scheduling issue has become a popular topic among researchers. The research on staff planning and scheduling in the literature commonly relates to the determination of the number of staff with particular skills and allocation of staff according to a contain demand (Jaumard et al., 1998).

Others aims are minimising costs, meeting customers' demands, satisfying employee preferences or distributing work equally. This issue has been successfully resolved in many areas such as in manufacturing schedules (Kamble and Kadam, 2012), timetables for examination scheduling (Hussin et al., 2011) containership schedules (Go et al., 2012) and many others. Examples of application include nurse scheduling (Cheng et. al, 2003), bus driver scheduling (Lourenço et al., 2001), airline crew scheduling (Klabjan et al., 2001; Yin and Chiang, 2013) and call centre scheduling (Aksin et al., 2008).

Although there are many success stories about scheduling, researchers still focus their efforts on scheduling problems because each problem is unique and computational advantages give more opportunity for researchers to enhance their solutions.

Unlike other organisations, healthcare institutions are required to be operational around the clock. This will be reflected in the number of nurses available to support the working conditions in healthcare delivery. The main nurse duties include maintaining patient care and records with good behaviour and sense of responsibility. Without good quality of nurse duties' management, the nurses' tasks may be increased due to overloaded working hours. This will result in demotivated nurses and can lead to low standards of patient care.

To manage nurse duties, it is important to have a good nurse schedule system. Generally, a nurse schedule is a planned schedule that represents daily duties for nurses in the hospital's departments or units. The schedule may consist of a daily, weekly or monthly time schedule based on the requirements of a specific unit. Failure to properly schedule or adhere to the planned schedule will result in the escalation of work overload and the possibility that replacement nurses will be needed to fill up the pre-arranged schedule.

The need for quality schedule solutions is significant nowadays, for a number of reasons, particularly in balancing the workload among nurses as well as attempting to reasonably satisfy the nurses' preferences. In this study, a quality measure that might be used is a fair schedule system as discussed in many areas (Burke et al., 2004). With the fair schedule, the more quality schedule will be produced (Abobaker et al., 2011).

## **1.2 Problem Statement**

In general, public hospitals utilise a duty roster to schedule their daily nursing operations. It is recognised that they already have a system to efficiently generate the schedule for each nurse. However, from a human perspective, efficient schedules usually are generated without factoring in the fairness of workload distribution between each nurse.

Therefore, the main research questions of this study are:

1. How can the task for each nurse be scheduled following their preferences and the needs of the hospitals?
2. How is a fairness criterion inserted into the designed method?
3. How can the proposed nurse schedule be developed using heuristic techniques?
4. How can the proposed nurse schedule system be verified?

### **1.3 Objectives**

The goal of this research is to propose fair nurse scheduling based on constraints. The hard and soft constraints will be listed practically through consideration of real-world preferences by hospital and nurses' requirements as well as desired hospital objectives in order to provide an acceptable solution.

1. To design a fair/balanced module for nurse scheduling.
2. To develop a module optimising fairness for nurse schedules using Particle Swarm Optimisation (PSO).
3. To validate the improvements to the nurse schedules by PSO.

### **1.4 Research Scopes**

Balanced nurse scheduling is a design which includes some complex requirements, assorted parameters, constraints and limitations that can cause the problem to become more complicated. The aim of this research scope is to confine the research study. As this study is supposed to elucidate the role of meta-heuristic approaches, therefore several techniques were used in order to conduct the experiment, such as PSO, mathematical programming and swap approach.

The scopes and limitations of this research are as follows:

1. This thesis will focus on how to improve personalised healthcare through optimising the nurse schedule where the nurse schedule influences the quality of patient care, with more precise diagnostics and better therapies.
2. The real nurse schedule data used in this study are provided by the Hospital Besar Melaka.

### **1.5 Significance of the study**

This research is considered significant as it intends to solve the issue of providing a fair/balanced module for nurse schedules where until now there is still an unbalanced workload among nurses. The capability of the PSO approach aids in making decisions for producing a near optimal solution with reducing computational cost, while the mathematical approach that is adopted in PSO is used to simplify the PSO in defining that the best nurse schedule has been selected. In addition, the proposed swap process is used to balance shift assignments between nurses.

The performance measures considered in this research are concerned about the fair/balanced workload between each nurse, hospital preferences and nurse satisfaction, which is also one of the aims to enhance the quality of nurse schedules, and cut the creation period and cost. Therefore, the accomplishment of this scrutiny could support the improvement of the creation of nurse schedules. The improvement can be achieved through the minimum fitness value in PSO.

## 1.6 Structure of the Thesis

This thesis is organised into six chapters. Figure 1.1 shows the structure of this thesis.

The content of each chapter is briefly described as follows:

1. Chapter 1 provides deliberations on some problem background, goal, objectives, scopes and significance of this research.
2. Chapter 2 reviews some related works in this area as well as related domains that would help in understanding the rest of this thesis.
3. Chapter 3 describes the research methodology employed in this research including the research framework, data sources (analyses the preliminary data collection), instrumentations, problem descriptions, performance measures, experiment and analysis used in the thesis.
4. Next, Chapter 4 where all the modules in PSO been implemented into case study in order to produce best nurse schedule.
5. Then, in chapter 5 the result produce by PSO been analysed. Through experiments, preference fair nurse schedule according to hospital and nurses could be verify.
6. Finally, Chapter 6 concludes with the findings, contributions and potential future research to be conducted as derived from this study.

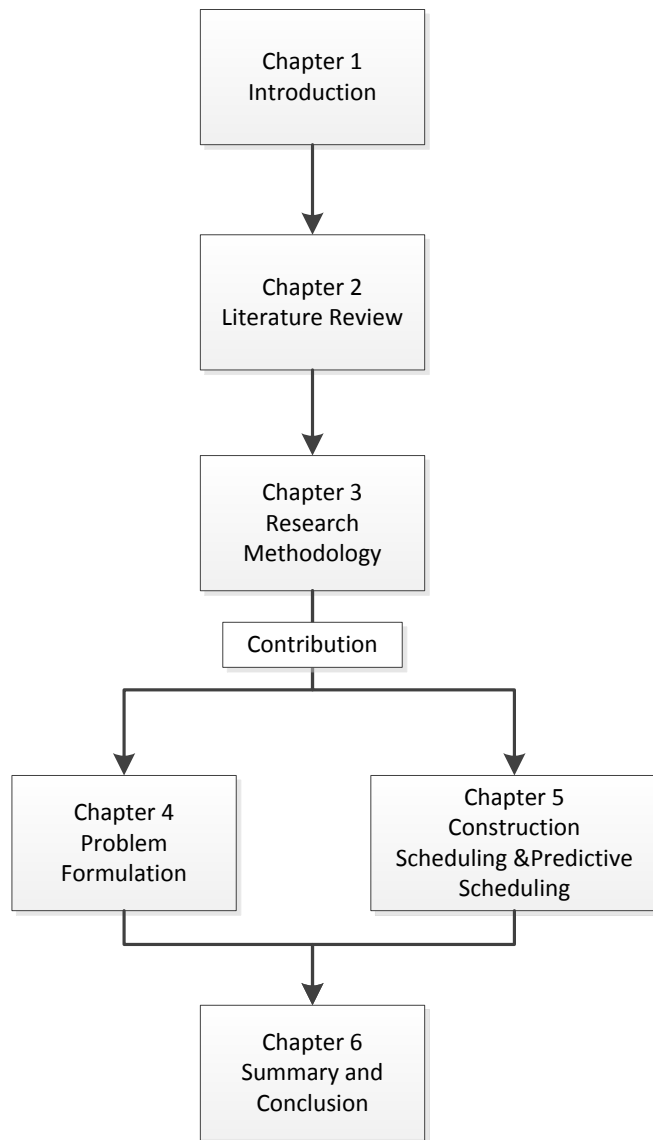


Figure 1.1 : Structure of the thesis